



# Community Energy Fund – Feasibility Report Structure

### **Background**

Under Stage 1 of the Community Energy Fund (CEF), eligible organisations can receive funding to investigate the feasibility of successfully developing a community-scale, community-owned energy asset (such as renewable energy or electric vehicle infrastructure). The results of this investigation must be presented to your Local Energy Hub in a feasibility report. The strength of the feasibility report will be a key factor in evaluating projects for further funding at Stage 2. To assist communities in gathering this information and to ensure a consistency of information across multiple projects, we have provided guidance on what your feasibility study needs to cover.

## Using this template

The following guidance sets out the basic structure for compiling the feasibility report that should be completed by the end of delivery for Stage 1 of CEF. You should include all information that is relevant to your project.

**Report length:** There are no restrictions on report length, but please note that the report should only contain information which is of direct relevance to the project.

**Format:** The report should address all sections listed below. Please answer the specific questions as well as adding any further information that will help assess the viability of taking the project forward to Stage 2 and beyond. Please also attach any relevant documents, maps, quotes, surveys, etc. undertaken as part of the feasibility research.

**Key points to producing a feasibility report:** Remember that a feasibility study is a formalised, written approach to evaluating your project. It can help you identify:

- Whether your idea is viable or not
- Useful facts and figures to aid decision-making
- Alternative approaches and solutions to putting your idea into practice.

Outline structure: Your report should include, as a minimum, the following sections:

- 1. Executive Summary
- 2. Technology
- 3. Site
- 4. Planning, Permits and Consents
- 5. Community Engagement
- 6. Community Benefits
- 7. Financial Projections
- 8. Operation and Governance
- 9. Scheduling
- 10. Conclusions

The detail on the following pages provides more depth to the elements you will need to cover in your report.

## 1 Executive Summary

### 1.1 Project summary

Please provide a short summary of the background to the project.

- Who is the organisation receiving CEF funds, and which community is involved?
- · What legal structure does this organisation currently have?
- Who are the key players involved?
- What technology options have been explored?
- · What is the anticipated final organisational structure for project delivery?

### 1.2 Feasibility summary

Please provide a short summary of your findings.

- Is the technology suited to the location and proposed installation?
- Is there adequate community support for the project?
- Is the project likely to secure the planning, grid connection and permitting required?

### 1.3 Case study statement

Please provide a summary 'case study' paragraph (approx. 200 words) which can be used to highlight the outcomes of the project's feasibility study. It should be suitable for use in promotional literature for CEF. A named quote from the organisation receiving CEF funds or a community-based partner should also be included.

## 2 Technology

Please outline what technologies have been considered and which technology or technologies have been selected to take forward by the organisation receiving CEF funds. Key things to cover:

- What is the preferred energy generating technology?
- What investigations have been carried out into the suitability of the technology to the proposed location? Have these investigations raised any potential challenges for project progression?
- How feasible is it to export the energy to the national grid or to local users?
- What is the cost of a grid connection and are any practical difficulties anticipated with securing a connection within a reasonable timeframe?
- Have any alternative technologies to the preferred option been considered?
- What limitations to the technology have been identified (e.g. potentially limited times of operation, seasonality of operation, seasonality of energy requirements)?

#### 3 Site

Please give details of the potential site for hosting the installation. This will help indicate the likely success of the project in terms of suitability to the technology, cost of securing the land, cost of connecting to the national grid or distributing energy to local households and buildings. Key things to cover:

- Has a suitable site been identified? (If so, please provide plans with details of placements and access requirements.)
- Is the site available to purchase or lease? Are there any existing interests on the land beyond the current landowner?

- Has the site been tested for suitability to the proposed technology, e.g. is it windy/sunny? If hydro, is there access to a weir?
- Are there any restrictions on the site's usage (e.g. Site of Special Scientific Interest (SSSI) protection, Area of Outstanding Natural Beauty (AONB), National Park)?
- Are there any neighbouring land owners who could object to the use of the site?
- Is it currently possible to export electricity and/or heat from the site to the community/grid? If not, what is required to ensure the feasibility of this in the future (e.g. heat distribution networks, National Grid connection, heat boosters)?
- Who will be responsible for management of the site/installation on a day-to-day basis?

## 4 Planning, Permits and Consents

Please give details of required planning and permitting for the installation as well as a view on the likelihood of achieving planning permission. This is of particular concern when the project involves wind turbines, large solar arrays or hydro installations. We expect that, as part of the feasibility report, discussions take place with the Local Planning Authority and any stakeholders who have the power to influence the outcome of planning applications. Similarly, if the proposed installation will require Environment Agency permits, we expect to see evidence of consultation with them. Key things to cover:

- Have discussions taken place with the relevant planning authority?
- Have discussions been held with the Environment Agency and other relevant statutory bodies?
- What is the initial view on the likelihood of achieving planning?
- Have any local precedents been set?
- Does the organisation receiving CEF funds understand the legal requirements, e.g. Environmental Permitting Regulations, Duty of Care?
- What permits will be required?
- Will an Environmental Impact Assessment be required?

# 5 Community Engagement

Please detail the level of support for the project in the community. This will help determine some key aspects of project feasibility such as the likelihood of obtaining planning permission, opportunities for income generation and the required scale of installation. Key things to cover:

- How much support is there for the proposed installation within the community?
- How many members of the community have indicated that they would invest in, purchase energy from or otherwise support the proposed installation?
- What methods of community engagement have been undertaken? Please attach minutes of community meetings, surveys, petitions etc.
- Have there been any strong objections raised, either by members of the community or those outside of it?
- Have you identified the key stakeholders within the community (for example, the local authority, adjacent land or building owners, etc.)? If so, please list them here.
- How have you engaged with local stakeholders and what support do you have?

# 6 Community Benefits

Please detail the type and scale of benefits to the community. Key things to cover:

- What are the identified benefits to the community?
- How many people will benefit?
- Will any jobs or volunteering opportunities be created within the community as a result of this project?

## 7 Financial Projections

Please outline the financial model for the installation. It is important to get an idea of the financial viability of the project as far as possible at this early stage. This will be a key consideration in the decision to advance further funds. Key things to cover:

- What is the estimated development cost of the installation?
- What sources of funding have been explored?
- Has any research been carried out into the possibility of community share issue?
- What is the potential income from selling energy, etc? Please break this down into the different incomes streams expected as a result of any energy generation.
- What is the potential income from the community, customers, etc?
- What are the likely running costs of the installation over its lifetime?
- What are the likely outgoings including loan repayments, staffing, insurance, etc. over the lifetime of the installation?
- Is there an estimated surplus per annum which can be spent on community benefits?

## 8 Operation and Governance

Please provide details of who will be responsible for overseeing the delivery and ongoing management of the project. This will be a key consideration of banks and other investors in making funding decisions about the project. Key things to cover:

- What legal entity (e.g. Community Interest Company, Registered Charity) will be used to manage the delivery of the project, raise finance and oversee the ongoing delivery of the facility once built?
- Is this legal entity suited to the chosen method of raising finance and distributing income?
- Identify the key people responsible for managing the delivery of the project, raising finance and overseeing the ongoing delivery of the facility once built.
- What suitable experience do these key people have?
- What succession plans are in place to ensure the project/facility remains actively managed over its lifetime?

# 9 Scheduling

Have you considered the scheduling of the project, including the meeting of project milestones such as delivery of technical reports, the gaining of planning, gaining of permits, identification of contractors, start of construction phase, etc?

#### 10 Conclusions

Following the feasibility study, what is the likelihood of the organisation receiving CEF funds successfully developing this project through to completion, i.e. a fully operational renewable energy installation?